Bel Air Elementary School SIG School Plan 2010/11

Tom Carman May 7, 2010

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I. INTRODUCTION

Bel Air Elementary School is a K-5 school located in Bay Point California., operating within the Mt. Diablo Unified School District. Bel Air is currently a Schoolwide Title 1, Program Improvement Year 5 school with approximately 400 students. School demographics are as follows:

Latino	62%
African American	23
Caucasian	8
Filipino	5
Others	2
English Learners	49
Socioeconomically	
Disadvantaged	92
GATE	1

For many years Bel Air was a large school with approximately 680-700 students. In 2004 a new Mount Diablo school was opened in Bel Air's attendance area which led the Bel Air enrollment to drop to 500. The shift in attendance boundaries primarily moved middle income students from the school pushing our Free/Reduced Lunch numbers to rise steadily from 59% in 2003 to the current rate of 92%.

From 1998-2007, Bel Air implemented the *Success For All* reading program. With *Success For All* the school's API scores reached as high as 656, before falling back to 641 and then 599 in 2007. In 2007, the opportunity to receive a **High Priority School Grant** (HPSG) was presented. However, participation in this program required the Bel Air team to abandon the *Success For All* program..

The acceptance of the High Priority School Grant led Bel Air to fully implement the standards-based Houghton Mifflin Reading program. The Bel Air team implemented the following strategies and improvements:

- hired reading and math coaches
- re-instated the second administrator lost through budget cuts
- implemented an Extended Day program to support students with targeted skill development
- added two extra days of School Psychologist services and a full time Medi-cal funded counselor to provide support to students in need of counseling services,
- implemented a mandatory uniforms policy requiring all students to wear a school uniform, with provision of uniforms for low income families
- provided a significant increase in paid teacher collaboration time to enable grade levels to plan, coordinate and build cohesive and consistent curriculum goals and materials, and,

 extensive work with an External Entity who provided oversight and guidance to the administrator and staff regarding implementation of the new programs and initiatives.

Since the implementation of the **High Priority Schools Grant** improvements, the STAR testing results have been gratifying; the API has steadily risen to 633 in 2008 and 660 in 2009. Budget cuts hit hard in 2009. Unfortunately, the HPSG ended one year earlier than expected. With this loss of funding, Bel Air's class size rose to 30+ in all grades, teacher turnover of 50% occurred due to budget triggered layoffs and Bel Air lost funding for the second administrator. Even with these significant changes in the Bel Air landscape, staff, community representatives and students have confidence that the API will continue to rise, reaching our goal of 700 by 2011.

II. NEEDS ANALYSIS

The school acknowledges the quality of student achievement over the past five years, and that the current criteria places Bel Air on the list of Persistently Lowest Achieving Schools. Of the four program design options, the Transformation Model has been selected as the best fit for Bel Air. Transformation builds on the progress we have experienced as a High Priority School Grant (HPSG) participant from 2007-2009. Our principal is retiring, and a strong core of staff members is well-trained and committed to producing continued increases in student achievement.

The Bel Air staff has examined the annual progress of SPSA program implementation through the lens of the APS, the ELLSA and the LRE in the Implementation Survey. The Essential Program Components (EPC) provided a framework for consideration of strategies which would truly transform education at Bel Air.

The LEA provided clarification of the options for action through several meetings of principals and district personnel. Discussions in meetings of PTA, School Site Council, Leadership Team, and ELAC provided opportunities for a variety of views and opinions to be shared. The expertise of our Alternative Governance Team (AGT) and External Entity offered a wide spectrum of possibilities and options for school improvement and transformation. Notification of the school's status was delivered to the entire school community through the *Bear Tracks* newsletter. Indeed, the public awareness that three schools in our town of Bay Point were "on the list" prompted a municipal call to action culminating in a large public meeting at the middle school.

The data below reveals achievement gaps between our students and their California peers. While our students show gains in the past two years, they are not sufficient.

2009 Accountability Progress Report

Page 1 of 2

2000 - 2009 Accountability Progress Report

Bel Air Elementary - 07 - 61754 - 6003974

												dex (
2000 - 2009 API Results	1999 API G	- 2000 rowth		- 2001 rowth		- 2002 rowth		- 2003 rowth		- 2004 rowth	2004 - API G	- 2005 rowth	2005 - API G	2006 rowth		- 2007 rowth	2007 - 2008 API Growth			- 2009 irowth
	2000 Growth API	2000 Growth Point	2001 Growth API	2001 Growth Point	2002 Growth API	2002 Growth Point	2003 Growth API	2003 Growth Point	2004 Growth API	2004 Growth Point	2005 Growth API	2005 Growth Point	2006 Growth API	2006 Growth Point	2007 Growth API	2007 Growth Point	2008 Growth API	2008 Growth Point	2009 Growth API	Growth Point
Overall	592	39	614	22	626	10	644	5	641	-5	655	8	640	-15	602	-40	633	34	660	27
African American	569	91	549	-20	560	4	603	15	582	-23	612	23	598	-14	580	-14	629	52	654	28
American Indan																				
Asian																				
Alipino																				
Hispanic	542	54	584	42	577	-9	614	28	625	11	647	14	614	-33	564	-51	599	37	642	41
PadficIslander																				
White	573	-13	619	46	667	46	668	-13							644					
SED	549	43	560	11	573	8	606	18	602	-5	639	32	625	-14	581	-45	625	46	649	23
English Learner													619	-44	567	-50	599	35	640	40
SWD																				
									Yea	rly Pr	ogre	ss (A								
	2002	2003	2004	2005	2006	2007	2008	2009					2002	2003	2004	2005	2006	2007	2008	200
Met All AYP Criteria?		Yes	No	No	No	No	No	No	M	let Gradu	ation Rate	?								
Annual Measurable Objectives (AMOs)			P	ercent Pro	oficient El	A			Annu	al Measur (AM	able Obje Os)	ctives			P	ercent Pro	oficient Ma	ith		
	2002	2003	2004	2005	2006	2007	2008	2009					2002	2003	2004	2005	2006	2007	2008	200
AMO Target	13.6	13.6	13.6	24.4	24.4	24.4	35.2	46		AMO 1	arget		16	16	16	26.5	26.5	26.5	37	47.
Overall	25	28.4	21.1	27	23	18.1	20.1	20		Ove	trall		27.6	23.9	24.1	25.4	28.9	20.2	24.2	42.
African American	14.8	18.5	18.2	20.8	11.3	12.9	18.5	19.3		African A	merican		20	16	13.4	26.4	14.1	9.7	13.8	33.
American Indan										America	in Indan									
Asian	33.3	40.6	17.2		46.2					Asi	ian		48.1	34.3	41.3		61.5			
filipino	50.9	56.5	36.5	35	52.2	47.1	44.4	64.3		Alip	ino		50.9	50	41.4	35	60.9	47.1	44.4	78.
Hispanic	19.8	24.3	17.2	27.7	18.7	11	13.6	15.8		Hisp	anic		16.6	20	20	20	25.5	17.2	23.6	42.
PadficIslander	8.3	13.3	18.1							Padfic	Islander		27.2	13.3	9					
White	28.5	32.8	32.6	27.6	36.4	31.4	28.2	19		W	ite		33.7	26.8	36.9	34.5	38.6	24	28.2	33.
SED	15.8	20.2	14.3	25.4	19.4	14.8	17.9	18.2		St	:D		17.5	19.2	20.3	23.2	27.1	16.9	23.4	40.
English Learner	14.5	19.8	9.4	21.4	18	11.2	12.3	15.6		English	Learner		16.6	18.7	21.3	23.1	26.8	18.2	23.5	42.
SWD	3.8	13.3	10	15.8	4.8	4.5	14.3	18.2		SV	VD.		4	6.6	13.3	15.8	14.3	13.6	23.8	31.
_	-	Percent Pro	ficient EL	Α									,	eroent Pro	ficient Ma	th				
100 60 60 60 77 70 60 60 60 77 70 60 60 60 60 70 70 60 60 60 60 60 60 60 60 60 60 60 60 60																				

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2009 Accountability Progress Report Page 2 of 2

2002 - 2009 Accountability Progress Report

Bel Air Elementary - 07 - 61754 - 6003974

	AYP ELA														API									
			p	artidpa	tion Rat	e			Proficient Rate															
	2002	2003	2004	2005	2006	2007	2008	2009	2002	2003	2004	2005	2006	2007	2008	2009	2002 Growth	2003 Growth	2004 Growth	2005 Growth	2006 Growth	2007 Growth	2008 Growth	2009 Growth
AMO Target	95	95	95	95	95	95	95	95	13.6	13.6	13.6	24.4	24.4	24.4	35.2	46								
Overall	98.9	100	100	100	100	100	99	99	25	28.4	21.1	27	23	18.1	20.1	20	626	644	641	655	640	602	633	660
African American	99	100	100	99	100	100	99	99	14.8	18.5	18.2	20.8	11.3	12.9	18.5	19.3	560	603	582	612	598	580	629	654
American Indan	100	100	100	100	100	100	100	100																
Asian	100	100	100	100	100	100	100	100	33.3	40.6	17.2		46.2											
Hlipino	96.5	100	100	100	100	100	95	100	50.9	56.5	36.5	35	52.2	47.1	44.4	64.3								
Hispanic	99.4	100	100	100	100	100	100	99	19.8	24.3	17.2	27.7	18.7	11	13.6	15.8	577	614	625	647	614	564	599	642
PadificIslander	100	100	100	100	100	100	100	100	8.3	13.3	18.1													
White	98.8	100	100	100	100	100	98	100	28.5	32.8	32.6	27.6	36.4	31.4	28.2	19	667	668				644		
SED	99.3	100	100	100	100	100	99	100	15.8	20.2	14.3	25.4	19.4	14.8	17.9	18.2	573	606	602	639	625	581	625	649
English Learner	100	100	100	100	100	100	99	99	14.5	19.8	9.4	21.4	18	11.2	12.3	15.6					619	567	599	640
SWD	96.5	100	100	100	100	100	96	97	3.8	13.3	10	15.8	4.8	4.5	14.3	18.2								

		AYP Mathematics												Grad	duat	ion	Rate							
			9	artidpa	tion Rat	e						Profice	nt Rate											
	2002 2003 2004 2005 2006 2007 2008 2009 2002 2003 2004 2005 2006 2007 2008 200							2009	2002	2003	2004	2005	2006	2007	2008	2009								
AMO Target	95	95	95	95	95	95	95	95	16	16	16	26.5	26.5	26.5	37	47.5								
Overall	98.3	99.7	100	100	100	100	99	100	27.6	23.9	24.1	25.4	28.9	20.2	24.2	42.1								
African American	100	100	100	99	100	100	99	100	20	16	13.4	26.4	14.1	9.7	13.8	33.3								
American Indian	100	100	100	100	100	100	100	100																
Asian	100	100	100	100	100	100	100	100	48.1	34.3	41.3		61.5											
Hlipino	96.5	100	100	100	100	100	95	100	50.9	50	41.4	35	60.9	47.1	44.4	78.6								
Hispanic	98.8	99.5	100	100	99	100	99	99	16.6	20	20	20	25.5	17.2	23.6	42.1								
PadficIslander	92.3	100	100	100	100	100	100	100	27.2	13.3	9													
White	97.7	100	100	100	100	99	98	100	33.7	26.8	36.9	34.5	38.6	24	28.2	33.3								
SED	98.2	99.6	100	100	100	100	99	100	17.5	19.2	20.3	23.2	27.1	16.9	23.4	40.7								
English Learner	99.1	99.3	100	100	99	100	99	100	16.6	18.7	21.3	23.1	26.8	18.2	23.5	42.3								
SWD	89.6	100	100	100	100	100	96	100	4	6.6	13.3	15.8	14.3	13.6	23.8	31.8								

- Met target - Did not meet target

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2009 CELDT 2 Year Proficiency Level Movement Analysis

Students with Previous CELDT SCORES (Matched-Case)

						Ove	rall
				2009			
		Level 1	Level 2	Level 3	Level 4	Level 5	
	Level 5	0	1	0	0	0	
ω	Level 4	0	1	0	2	0	
2008	Level 3	1	5	36	18	4	
~	Level 2	4	21	21	3	0	1
	Level 1	17	24	20	0	0	

2008	Negative	No	Positive	
Level	Movement	Movement	Movement	Total
Level 5	1	0	0	
Level 4	1	2	0	
Level 3	6	36	22	
Level 2	4	21	24	
Level 1	0	17	44	
Total N	12	76	90	178
Total %	06.74 %	42.70 %	50.56 %	100.00 %

						Read	ding
				2009			
		Level 1	Level 2	Level 3	Level 4	Level 5	
	Level 5	0	0	0	0	0	
œ	Level 4	0	0	0	0	1	
2008	Level 3	0	3	15	0	0	
2	Level 2	6	9	16	1	0	
	Level 1	26	11	11	1	0	

Т	2008	Negative	No	Positive	
1	Level	Movement	Movement	Movement	Total
[Level 5	0	0	0	
[Level 4	0	0	1	
	Level 3	3	15	0	
	Level 2	6	9	17	
[Level 1	0	26	23	
[Total N	9	50	41	100
	Total %	09.00 %	50.00 %	41.00 %	100.00 %

						Wri	ting
				2009			
		Level 1	Level 2	Level 3	Level 4	Level 5	1
	Level 5	0	0	0	1	0	
œ	Level 4	0	0	0	0	0	
2008	Level 3	0	7	15	7	2]
2	Level 2	2	6	18	4	0	1
	Level 1	11	18	9	Ö	0]

2008	Negative	No	Positive	
Level	Movement	Movement	Movement	Total
Level 5	1	0	0	
Level 4	0	0	0	
Level 3	7	15	9	
Level 2	2	6	22	
Level 1	0	11	27	
Total N	10	32	58	100
Total %	10.00 %	32.00 %	58.00 %	100.00 %

2009 CELDT 2 Year Proficiency Level Movement Analysis

Students with Previous CELDT SCORES (Matched-Case)

						Liste	ning
				2009			
		Level 1	Level 2	Level 3	Level 4	Level 5	
	Level 5	0	1	0	3	3	
œ	Level 4	0	0	6	2	5	
2008	Level 3	3	5	23	20	11	
2	Level 2	4	10	21	9	3	
Ш	Level 1	5	13	24	5	2	

2008	Negative	No	Positive	
Level	Movement	Movement	Movement	Total
Level 5	4	3	0	
Level 4	6	2	5]
Level 3	8	23	31	
Level 2	4	10	33	
Level 1	0	5	44]
Total N	22	43	113	178
Total %	12.36 %	24.16 %	63.48 %	100.00 %

						Spea	king
				2009			
		Level 1	Level 2	Level 3	Level 4	Level 5	
	Level 5	0	0	4	7	4	
ω	Level 4	0	2	16	15	6	
2008	Level 3	0	7	30	6	2	
Ø	Level 2	3	8	17	6	1	
	Level 1	7	25	11	1	0	

2008	Negative	No	Positive	
Level	Movement	Movement	Movement	Total
Level 5	11	4	0	
Level 4	18	15	6	
Level 3	7	30	8	
Level 2	3	8	24	
Level 1	0	7	37	
Total N	39	64	75	178
Total %	21.91 %	35.96 %	42.13 %	100.00 %

Bel Air Elementary School Math Curriculum Associates – March 2010

Teacher		NS #1			A/F			M/G			SDA	
Walker			66%			79%			88%			57%
Gliebe			57%			54%			80%			48%
McSherry			65%			68%			84%			58%
1 st Grade			63%			67%			84%			54%
Teacher	NS #1	NS#2	NS#3	A/F	A/F #2	A/F #3	M/G	M/G #2	M/G #3	SDA	SDA #2	SDA #3
Merletti	39%	49%	56%	23%	61%	59%	46%	43%	52%	34%	66%	59%
Fail	39%	58%	68%	28%	47%	68%	40%	43%	64%	31%	61%	77%
Rudea-	39%	49%	62%	30%	55%	63%	45%	32%	59%	44%	63%	64%
Sifuentes												
2 nd Grade	39%	52%	62%	27%	54%	63%	43.5%	39%	58%	36.3%	63%	67%
Teacher	NS #1	NS#2	NS#3	A/F	A/F #2	A/F #3	M/G	M/G #2	M/G #3	SDA	SDA #2	SDA #3
Ralls	33%	38%	42%	38%	42%	35%	32%	40%	52%	31%	43%	46%
Ramsey	41%	36%	47%	37%	39%	40%	29%	34%	46%	28%	46%	43%
Rudea- Sifuentes	35%	47%	49%	54%	48%	51%	32%	47%	53%	44%	48%	33%
3 rd Grade	36%	40%	46%	43%	43%	42%	31%	40%	50%	34%	45.6%	41%
					Ţ							
Teacher	NS #1	NS#2	NS#3	A/F	A/F #2	A/F #3	M/G	M/G #2	M/G #3	SDA	SDA #2	SDA #3
Pelley	36%	41%	53%	35%	44%	57%	30%	30%	47%	39%	46%	54%
Exner	35%	35%	48%	29%	38%	50%	23%	29%	29%	17%	34%	37%
4 th Grade	35.5%	38%	51%	32%	41%	54%	26.5%	29.5%	38%	28%	40%	46%
Teacher	NS #1	NS#2	NS#3	A/F	A/F #2	A/F #3	M/G	M/G #2	M/G #3	SDA	SDA #2	SDA #3

Campos	26%	40%	45%	33%	42%	52%	29%	36%	40%	24%	42%	33%
Petroff	27%	40%	55%	36%	51%	59%	29%	39%	40%	32%	40%	44%
5 th Grade	26.5%	40%	50%	34.5%	47%	56%	29%	38%	40%	28%	41%	39%

Projected Performance Level

70% and above Advanced 58% - 69% Benchmark (Proficient) 43% - 57% Strategic 42% and Below Intensive

Teacher	WA	RC	LR	WC	WS
Walker					
Gliebe	61%	64%	68%	38%	48%
McSherry	63%	58%	63%	43%	58%
1 st Grade	62%	61%	66%	36%	53%

Teacher	WA	WA2	WA3	RC	RC2	RC3	LR	LR	LR3	WC	WC2	WC	WS	WS2	WS3
												3			
Merletti	26%	35%	46%	26%	33%	43%	29%	36%	50%	24%	30%	38%	24%	28%	22%
Fail	41%	47%	51%	35%	38%	47%	46%	47%	51%	33%	43%	44%	18%	38%	32%
Rueda-	30%	38%	44%	26%	29%	39%	32%	28%	28%	24%	31%	39%	21%	29%	31%
Sifuntes															
2 nd Grade	32.5%	40%	47%	29%	33.3%	43%	35.6%	37%	43%	27%	35 %	40%	21%	32%	28%

Bel Air Elementary School ELA Curriculum Associates – March 2010

Teacher	WA	WA2	WA3	RC	RC2	RC3	LR	LR	LR3	WC	WC	WC3	WS	WS	WS3
Rueda-	33%	35%	40%	32%	31%	48%	34%	26%	39%	25%	34%	45%	32%	32%	35%
Sifuntes															
Ralls	32%	36%	46%	32%	44%	49%	28%	31%	35%	30%	40%	43%	35%	30%	36%
Ramsey	41%	39%	43%	33%	38%	53%	27%	42%	40%	33%	38%	40%	43%	37%	35%
3 rd Grade	36.5%	36.6%	43%	32.5%	37.6%	50%	27.5%	33%	38%	32%	37%	43%	39%	33%	35%

Teacher	WA	WA	WA3	RC	RC2	RC3	LR	LR2	LR3	WC	WC	WC3	WS	WS	WS3
		2													
Pelley	36%	43%	54%	30%	32%	39%	31%	30%	44%	31%	34%	43%	25%	29%	32%
Exner	37%	42%	52%	30%	28%	42%	28%	31%	39%	29%	36%	43%	28%	33%	28%
4th Grade	37%	43%	53%	30%	30%	41%	30%	31%	42%	30%	35%	43%	27%	31%	30%

Projected Performance Level

60% and above Advanced 47% -59 % Benchmark (Proficient) 36% - 46% Strategic 35% and Below Intensive

Bel Air Elementary School ELA Curriculum Associates – March 2010

Teacher	WA	WA	WA3	RC	RC2	RC3	LR	LR2	LR3	WC	WC2	WC3	WS	WS	WS3
		2													
Campos	49%	46%	48%	43%	42%	61%	46%	45%	48%	51%	47%	40%	30%	31%	47%
Petroff	37%	45%	42%	39%	37%	51%	40%	41%	43%	44%	45%	40%	31%	31%	47%
5 th Grade	42%	45%	45%	40%	40.5%	56%	42.5%	43%	46%	47%	47.5%	40%	30%	31%	47%

Projected Performance Level

60% and above Advanced 47% -59 % Benchmark (Proficient) 36% - 46% Strategic 35% and Below Intensive

III. SCHEDULE OF PRESENTATIONS TO STAKEHOLDERS Regarding the Bel Air School Transformational Plan

Date	Stakeholders	Information Presented	Input Received
3/31/10	Staff	Current info regarding PLAS	
		status and process	
4/12/10	External Entity	Consult with EE and District	Clarification of process and
	and District	Rep regarding options for	suggestions for school
	AGT	PLAS response plans	improvement
	Representative	(transformational)	
4/13/10	PTA	Options for school; update on	Some parents feel the
		current thinking in District	bilingual and PLL programs
		regarding most viable option;	are beneficial; how can we
		sharing of data on achievement	keep them?
		of students in bilingual	
		programs; departure of	
4/4 4/4 0	g 22	principal will facilitate SIG	
4/14/10	Staff	Current info and update	Suggestions for school
		regarding PLAS status and	improvement
		grant application process	
4/21/10	Staff	Current info and update	Suggestions for school
		regarding PLAS status and	improvement
		grant application process	
4/22/10	Leadership	Update regarding SIG grant	Brainstormed draft for SIG
	Team	application process, and	app plan, for LA Strategy 1
		facilitation of group input for	
		strategy 1	
4/26/10	SSC	Update regarding SIG grant	"Parents will show up at
		application process. "How	ELAC meeting in large
		serious are parents about	numbers to support bilingual
		keeping bilingual program?"	education."
5/3/10	AGT	Review of draft SIG grant	Strategy #1 reviewed in
		application and group input	depth; increased instructional

Date	Stakeholders	Information Presented	Input Received
			time and teacher
			accountability sections
			strengthened
5/4/10	Staff	Optional Staff meeting to give	Six staff members reviewed
		staff chance to see draft plan	Plan, requesting changes to
		and give input before it's sent	teacher collaboration piece
		to district	and bilingual program wording.
5/4/10	ELAC	Various options for the future	74 parents attended to voice
		of the bilingual program in the	support for continuing the
		SIG were shared, and input	bilingual program from K-
		requested	2 nd grade, while some
			expressed anger that 3 rd
			grade would be dropped
5/5/10	Staff	Presentation of	Staff discussed many items,
		transformational plan – and	wondering how teachers
		reception of staff input	would be paid for the longer
			day, and how they might leave if the Plan was not to
			1
			their liking. Generally, the Plan was accepted as good
			for Bel Air students. A
			contract to summarize
			agreements and
			commitments from families
			was added.
5/11/10	Board of Ed	Presentation of SIG application	
5/18/10	PTA	Powerpoint presentation of	
?		transformational plan	
5/25/10	Board of Ed	•	

$IV.\quad BEL\ AIR\ RESTRUCTURING/TURNAROUND\ (TRANSFORMATIONAL)\ Strategies\ Worksheet:\ 1\ \&\ 2$

Essential Program Components (EPC	Fully implement rigorous, and coherent, standards-based reading comprehension program grades K-5 using best first instruction and aligned interventions where necessary Student Achievement Percent of students scoring proficient		Timeline	Strategy #2	Timeline
				Fully develop and implement a rigorous English Language Development program which will support all students in developing proficiency in English by fifth grade	
Student Achievement Goal/Target				All students will increase their CELDT level by at least one level every year. In 2009 51% of students moved up one level. By 2011, 80% of students will move up one level. In 2009-2010, 3% of English Learners were redesignated to Fluent English Proficient. By 2011-2012, 10% of English Learners will be redesignated to Fluent English Proficient.	

Essential Program Components (EPC	Strategy #1:			Timeline	Strategy #2		Timeline
	3rd-5th Grade Studer CST, CMA, and CAF Performance Levels Advanced Proficient Basic Below Basic Total Valid Scores Advanced Performance Levels Advanced Proficient Basic Below Basic Total Valid Scores	PA ELA 2009 - 659API # of valid ELA scores 1 3 7 6 5 22 hts with No Disal 2009 - 659API # of valid ELA scores 12 30 75 62 39 218	701 API # of valid ELA scores 1 6 7 5 3 22 bilities – 701 API # of valid ELA scores 17 40 71 62 28 218				
Instructional Program	Class sizes will be reduced to 24:1, K-5, in order to allow for teachers' more effective use of data for differentiated instruction, greater numbers of intervention academies and ELD rotation classes, and to allow for teachers to intentionally build close			Year 1	program, using EL Support Ha appropriate, to standards, using Developmental	address the ELD	Year 1 Year 2

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	relationships with students and their families. All will allow for greater student learning success. • Fully implement the H-M (Houghton Mifflin) Reading program with full fidelity • Intervention Academies - Provide leveled skill grouping 4 days/week at all grade levels, for all students. Include an Intervention Teacher in the rotation to provide smaller class sizes. • During the Intervention Academy Rotations, and using a full-time Resource Teacher, we will use RSIP, (Reading Support and Intervention Program), a direct instruction intervention program, for grades 1-3 for students receiving resource services, and other students who are below grade level. • Explore direct instruction LA intervention for 4-5 such as Read 180 • Implement the 4-5 LA intervention program above • Fully implement Board Language in all classes • Implement Accelerated Reader in all classes grades 2-5	Year 1	 Use GLAD and SDAIE strategies throughout the curriculum Modify bilingual/Primary Language Literacy (PLL) Program from K-3 to K-2; transition to English in 2nd grade; parents must commit to program K-2; combination classes will be avoided at all costs Use Imagine Learning as a computer-based intervention Explore promising, research-based ELD curricula Investigate Parallel Instruction in English (PIE Model) as a vehicle for students in bilingual program to access the HM Reading curriculum in English at the same time as Lectura in Spanish 	Year 1 Year 1 Year 1 Year 1

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	 Research and develop a Pre-K program Implement a Pre-K program We will build a data-driven system for the use of computer based skill practice programs for intervention: My Skills Tutor, Read Naturally, Lexia. 	Year 1		
Instructional Time	 Increase the school day by 40 minutes, 5 days/week, to increase time for interventions during the day. Increase Kindergarten from half day to full day Increase Extended Day intervention classes, to 3 days a week, and require attendance of targeted students, who will 	Year 1 Year 1	 Increase daily ELD time to 45 minutes Supplemental ELD intervention groups will be offered during the day or during Extended Day 	Year 1 Year 1
	 identified based on formative assessment data. Classes will be 50 minutes long. Add a 2-week, 3-hour day Early Back program during August, for grades K-5 to prepare targeted students for the coming year in LA, 	Year 1		
	 Math, and ELD. Targeted students will be chosen based on benchmark assessments data and report card data. By trimming minutes of transition times from 5 to 3 minutes per 	Year 1		

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	transition, we will increase student learning time by 8 minutes per day in grades 1-2 and 6 minutes per day in grades 3-5.			
Administrative Training	 Professional development for all intervention programs, including Board Language and PLC Summit Training on techniques for effective monitoring of programs Training on SMART goals and collaborative data analysis through PLC Biweekly consultation/leadership coaching sessions with External Entity Training and on-going support for transformational leadership 	• Year 1 for all	 Training in Systematic ELD, GLAD, SDAIE and ADEPT as necessary Training on techniques for effective monitoring of programs Consult sessions with District EL Support person, ELD coach, and External Entity on a monthly basis 	• Year 1 for all
Highly Qualified Teachers and Professional Development	 All teachers will be trained in PLC, Board Language, Board Math, Walk Through process, effective data analysis, best practices of reading comprehension instruction Teachers grades 2-5 will be trained in Accelerated Reader Coaches will be trained in PLC Leadership Administrator will recruit and retain highly qualified teachers who implement the transformational plan with fidelity and with evidence of student learning results. 	• Year 1 for all	 All teachers have CLAD certification; PLL teachers will have BCLAD certification All teachers to receive updated training on use of Systematic ELD Regularly scheduled collaboration with coaches, intervention teachers, ELD teacher to focus on progress of EL's Training in Imagining English GLAD and SDAIE training 	• Year 1 for all Year 2 Year 2

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
Student Achievement Monitoring Systems	 Use PLC structure to monitor grade level articulation and student achievement data on common grade level assessments with SMART goals cycling on a weekly to bi-weekly basis. Curriculum Associates benchmark data will be used grades 1-5, 4 times per/year. Administrator, coach and/or intervention teacher will facilitate grade level collaboration meetings Structured Walk Throughs will monitor program fidelity and use of agreed-upon strategies Increased accountability for student learning results through on-going administrator-teacher data review and support conferences. Year one to occur 4 times per year. Teaching staff will engage in curriculum calibration process twice annually – Collectively reviewing examples of student assignments to compare to grade level standards 	• Year 1 Year 1 Year 1 Year 1 Year 2	ADEPT given to English Only students in Sept. 2010 ADEPT given to English Learners in Nov/Feb/May District reading/writing assessments Informal common assessments Structured Walk Throughs will monitor program fidelity and use of agreed-upon strategies Administrator, coach and/or intervention teacher will facilitate grade level collaboration meetings to focus on ELD	 Year 1 Year 1 Year 1 Year 1 Year 1
Ongoing Instructional Assistance and Support	Hire a co-administrator (VP or Instructional Program Specialist) to share instructional leadership as	• Year 1 all	 Provide full time on-site ELD coach ELD teacher, intervention teachers, and/or coaches will participate in ELD 	• Year 1 for all

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	 well as site management with Principal Hire full time language arts coach to support instructional improvement in all classes Hire two intervention teachers (K-2 and 3-5) to coordinate interventions as well as teach groups during leveled instruction Site Tech services increased to 3 days/week to maintain computers used for interventions, both in the computer lab and in the 		rotations to reduce the span of EL levels in groups, and support instructional improvement in ELD classes District EL Support person will visit site biweekly in support of PLL programs	
	 classroom Team of highly qualified and trained substitutes, who have been trained in site programs and expectations (e.g. Climate Strategy #3, BoardMath and BoardLanguage) will be available for our site by request Alternative Governance Team (AGT) - Increased number of meetings with AGT team once per/month for oversight, leadership, and collaboration with consistent, high-quality AGT team to monitor implementation of transformational plan. 			
Regular Teacher	All grade levels will collaborate	• Year 1	In addition to the collaboration	• Year 1

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	hour biweekly (using support personnel to teach, or having an assembly for all students), 1.5 hours on 2 Wednesdays per month during our minimum day meeting time, and 6 additional after school hours/month on a paid hourly basis; Collaborative meetings will be structured, data-driven, and product oriented, and will include facilitation and participation by administrators, coaches, intervention teachers and/or Resource Specialist. During the 6 after school meeting hours, each grade level team will meet for at least one hour with each coach, (Language Arts, Math, and ELD). Collaboration will follow PLC protocols to focus on use of student achievement data to improve teaching and learning On-going Learning Walks focused on implementation of SIG plan and rigorous instruction, will take place bi-monthly.		staff will meet regularly with site and district support personnel to articulate the PLL program and plan for improvement • With participation of district support personnel, staff will establish a clear plan for students who are transitioning into English literacy from the PLL program	
Lesson Planning Guide	 Collaboratively plan by grade level for student mastery of standards using district pacing guides Collaborate with intervention teachers for effective leveled skill 	• Year 1 for all	Schedule grade level collaboration time specifically to review the Systematic ELD program lessons, Carousel lessons and resources, and the Houghton Mifflin EL Support Handbook to plan	Year 1 for both

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	groupings. Use formative assessment achievement data, including benchmark assessments and GL common assessments to adjust groups and monitor student progress • Administrator collects 1 lesson plan per week, from each teacher, for monitoring of cognitive planning and rigorous instruction, using a lesson template created by coaches.		 appropriate, successful lessons for each leveled ELD class Plan specific benchmarks for transition to 100% English instruction by the end of 2nd grade in the PLL program 	
Essential Program Components (EPC)	Strategy #1		Strategy #2	
Fiscal Support	Support SIG Grant Title 1 and ARRA EIA SLIBG		 SIG Grant Title 1 and ARRA EIA SLIBG 	•
Others Areas School Learning Environment	See Strategy #3		See Strategy #3	
Parent Involvement	Language Arts Family Night – We will provide parents and families	• Year 1	English Learners Family Night – We will provide parents and families with	• Year 1

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	with reading comprehension strategies to work on at home with their students		activities and games which allow them to practice their English together • Parent English as a Second Language (ESL) classes will be increased to include an evening class in addition to the morning session currently offered. • We will purchase and utilize a multiple headset translation system for parents and teachers to use during meetings	
How will you evaluate the strategies effectiveness (evaluation plan)?	We will use Curriculum Associates benchmark assessments, common grade level formative assessments, and CST results to evaluate the effectiveness of program. In addition, we will use formative assessments, including the District Reading Assessment Program (RAP) and Developmental Reading Assessment (DRA) to assess the effectiveness of intervention programs used. • District support will be needed for development and implementation of an action plan for monitoring implementation of the transformational plan • District support will be needed for teacher prep time flexibility to allow for scheduling of common ELD rotations, supplemental intervention academies, and	• Year 1 for all	We will use ADEPT data and CELDT (California English Language Development Test) results to evaluate the effectiveness of the above plan. In addition, we will use the percent of students redesignated as Fluent English Proficient as another measure of effectiveness. • District support will be needed to provide increase the ELD certificated coach position from .5 FTE to 1.0 FTE • District support will be needed to identify and evaluate promising, research-based ELD curricula for evaluation. • District supports will be needed from district EL and PLL support staff for site visits and ELD strategy plan implementation and evaluation	• Year 1 for all

Essential Program Components (EPC	Strategy #1:	Timeline	Strategy #2	Timeline
	common prep times at each grade level District support will be needed from Tech Information Support (TIS) to level all library books for Accelerated Reader before September 1, 2010		District support will be needed to provide the additional Parent ESL class in the evening	
How much will it costs to implement the strategy and what resources (human and fiscal) will be used? Be as detailed as possible with actual projected costs.				

^{*}Next Step is to complete the Budget and Implementation Timeline (see chart provided).

V. RESTRUCTURING/TURNAROUND (TRANSFORMATIONAL) STRATEGIES WORKSHEET: 3 & 4

Essential Program Components (EPC)	Strategy #3		Timeline	line Strategy #4			Timeline
	Increase student and connections to school a welcoming, cultural environment with clear consistent rules.		Fully implement rigorous, standards- based math program grades K-5 using best first instruction and aligned interventions where necessary.				
Student Achievement Goal/Target	The overall rate of citations and referrals will be reduced by 20% per year, and the ethnic breakdown will be more proportionate to the student population. Current discipline data reveals that the percentage of African American boys receiving citations and			Percent of students scoring proficient or advanced in Math on the 2011 STAR test will increase from 42% in 2009 to 70% in 2011 Bel Air will achieve an API of 701 with CST Math Student Performance Band breakdowns as follows: 2nd Grade CST and CAPA Math			
	suspensions is disproportionate. African American boys make up 12% of our population: Cited Behavior Offensives Afr. Am. Boys 2009-10 Citations 479 42% (201) Suspensions 33 39% (13)			Performance Levels Advanced Proficient Basic Below Basic Far Below Basic Total Valid Scores	2009 – 659API # of valid Math scores 6 14 20 13 4	701 API # of valid Math scores 11 19 16 9 2	
	The overall number of American students will	of African			101		

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4			Timeline
	or above proficient on the STAR test will increase by 20% per year.		3 rd -5th Grade Students with Disabilities only – CST, CMA, and CAPA Math			
			Performance Levels	2009 – 659API # of valid Math scores	701 API # of valid Math scores	
			Advanced Proficient	0	9	
			Basic	5	6	
			Below Basic	8	7	
			Far Below Basic	2	0	
			Total Valid Scores	22	22	
			3 rd -5th Grade Studen CST Math			
			Performance Levels	2009 – 659API # of valid Math scores	701 API # of valid Math scores	
			Advanced	36	44	
			Proficient	56	66	
			Basic	58	52	
			Below Basic	52	50	
			Far Below Basic	16	6	
			Total Valid Scores	218	218	
Instructional Program	We will use the following strategies to build positive relationships between teachers and students,		_	HM Math pro	_	Year 1
	raise teachers' expectations of all			strategic inte		Years 2/3
	students' behavior and academic		_	essions lessons	and	1 cars 2/3
	performance, decrease students'			years 2 & 3).	JN (- 4).	Year 1
			_	nentation of B	oardMath –	1 ear 1
	disruptive behaviors in the		5x/week K-	5		

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4	Timeline
	classroom, and increase students' focus and learning success. We will use the First Six Weeks of School, Responsive Classrooms model with an emphasis on: • Morning Meeting • Rules and Logical Consequences – including • clear and consistent schoolwide procedures and rules • Modeling • Classroom Organization Schoolwide Environment Strategies: • BEST (Building Effective Schools Together) • School-wide rewards • SST (Student Study Team) • Life Skills	Year 1	 Implement a computer-based math facts practice and assessment program such as FasttMath for Math Facts automaticity – grades 2-5 all year, and 1st grade starting in January. We will build a data-driven system for the use of computer based skill practice programs for intervention such as HM Soar to Success Math and/or My Skills Tutor (year 2 & 3) We will use a direct instruction teacher led intervention program such as HM Knowing Mathematics to provide math intervention for students who are far below grade level. 	Year 1 Years 2/3 Year 2
Instructional Time	• 20 Minutes dedicated to Morning Meeting and Life		(Refer to Strategy #1)	

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4	Timeline
	Skills Instruction daily M-F, grades K-5			1
Administrative Training	 Professional development for all Climate Programs School Climate Planning Meeting for BEST Leadership Team to plan August Professional Development Day 	• Year 1	 Professional development for Board Math Math Fact Automaticity Program 	• Year 1
Highly Qualified Teachers and Professional Development	 All teachers will be trained in: Responsive Classrooms Equity Consultant (Michael Roosevelt) Culturally Responsive teaching (Sharroky Hollie), Duty Supervisors and all Support staff will be trained on Responsive School Environment Duty Supervisors will be trained in Active Supervision 	• Year 1/2	 All teachers will be trained in Board Math Teachers grades 2-5 trained in Math Fact Automaticity Program. Math coach trained in HM Math Expressions Blended Usage, and Knowing Mathematics or other Intervention Program Teachers trained in computerized intervention programs and how to use them based on data. 	Year 1 Year 2
Student Achievement Monitoring Systems	 Walk Throughs Data from Citations and Referrals is tracked in a computer-based program and shared with all staff on a regular basis to monitor 	Year 1	(Refer to Strategy #1)	

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4	Timeline
	progress and make improvements STAR Results Curriculum Associates assessment Results			
Ongoing Instructional Assistance and Support	 Equity consultants: Michael Roosevelt/Sheila Sims Active Supervision Additional Duty Supervisors Increase both Parent Liaisons to full time Supplies, equipment, and games School Psychologist (2 extra days per week (Title 1 funds) to provide psych assessment, individual and group counseling, behavior support, coordinate student mentoring program, support parent involvement, and provide leadership for staff in implementing school climate strategy plan). School Psychologist Intern Full-time Fred Finch counselor 	Year 1	 Full time Math coach Intervention teachers used for math interventions as well as LA. Work with Tech Services to bring more power to the computer lab, so that all 30 computers can function simultaneously 	• Year 1
Regular Teacher	Meet monthly to plan lessons for		(Refer to Strategy #1)	

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4	Timeline
Collaboration	Life skills instruction			
Lesson Planning Guide	 Revise and update BEST packet prior to beginning of school Life Skills Year Long Pacing Guide 		(Refer to Strategy #1)	
Essential Program Components (EPC)	Strategy #3		Strategy #4	
Fiscal Support				
Others Areas				
School Learning Environment	Increase student connection to school by providing a welcoming, culturally responsive environment with clear and consistent rules	•	Awards to students for progress in Math Fact Automaticity	•
Parent Involvement	Parents and families will be asked to commit to consistently support their child and the school community by ensuring daily attendance, on-time arrival, students wearing their school uniform daily, and at		• Family Night – Math	

T	T. G	m		7 . 1.
Essential Program	Strategy #3	Timeline	Strategy #4	Timeline
Components (EPC)				
	least one hour per month of			
	parent participation in school			
	activities			
	• Parent and Family incentives			
	provided for perfect attendance			
	each trimester, and for regular			
	participation in school activities			
	• Parent Communication bulletin			
	board			
	Bi-weekly <i>Bear Tracks</i>			
	Monthly Classroom Newsletters			
	Positive and friendly contacts			
	made to all parents through			
	phone calls or home visits			
	• Notification to parents for			
	Awards Assemblies			
	• Two Parent Liaisons (one			
	bilingual and one English			
	speaking) connect our most			
	significant subgroup			
	communities to the school			
	• Progress Reports for Students –			
	Mid-trimester			
	 October parent conferences for 			
	students who are below grade			
	level in academics or behavior.			
	icver in academies of beliavior.			

Essential Program Components (EPC)	Strategy #3	Timeline	Strategy #4	Timeline
How will you evaluate the strategies effectiveness (evaluation plan)?				
How much will it costs to implement the strategy and what resources (human and fiscal) will be used?				

^{*}Next Step is to complete the Budget and Implementation Timeline (see chart provided.

VII. SIG Budget

Budget Narrative SCHOOL: Bel Air Elementary

ONLY FOR 4 PARTICIPATING SCHOOL

Object Code	Description	Title I	Title I ARRA	EIA	SLIBG	SIG		Total	Budget Narrative
CBED	these numbers help to calculate cost								
# of teachers									
1000	Certificated Salaries								
	Instructional Program Specialist					\$	96,000	\$ 96,000	Instructional Program Specialist will provide direct support to teachers relative to data analysis, instruction and intervention groups. 1 FTE x \$96,000
1100	Teacher (Coach)	\$ 56,000				\$	112,000	\$ 168,000	Hire 2 Intervention support teachers and increase math coach to 1.0 FTE (1 intervention teacher is existing) at \$56,000 each to provide intervention classes and direct support to students daily. 3 FTE x \$56,000 =\$168,000
1100	Hire 5 teachers to support Class Size Reduction					\$	280,000	\$ 280,000	Hire 5 new teachers to implement Class Size Reduction (\$56,000 FTE x 5 Teachers =\$280,000).
1160	Collaboration for teachers to review data monthly (from assessments)					\$	12,600	\$ 12,600	Teachers will be released by grade level 1/2 day per month to analyze data, identify essential standards, target instruction, and identify intervention groups. 18 teachers x

								\$70/half day sub x 10 months =\$12,600
1160	Professional Development Days for Teachers prior to school					\$ 9,240	\$ 9,240	Professional development days for teacher to plan and prepare for school year. Content will include ELA, ELD, data and common assessment and school climate. (18 teachers, 2 int. teachers, and 2 coaches x \$20/hr x7hrs/day x 3 days)
1160	Collaboration Time for Teachers in Grade levels after school					\$ 29,040	\$ 29,040	Each grade level will meet (6 hours a month x (18 teachers + 2 coaches + 2 intervention teachers) x 11 mo X \$20)
1160	Hire Teachers to teach at Summer Early Back program					\$ 12,750	\$ 12,750	Early Back Summer Program required for students who at the end of the year score below Basic on the Curriculum Associates assessments ELA and Mathematics. (7 teachers x 10 days (2 week program) x 5 hrs/day x \$25/hr plus administrator at \$4,000)
1160	Increase the school day by 40 minutes					\$ 129,600	\$ 129,600	Increase the school day by 40 minutes to ensure interventions are provided to student by skills and need. 18 teachers x \$40/hr x 180 days)
	Extended Day Intervention Classes for students not at grade level	\$ 36,000					\$ 36,000 \$	Provide Extended Day Intervention classes to students not at grade level. Approximately 60 students will be served with a 6:1 student to teacher ratio. 10 teachers x 3 days/wk x 32 wks x 1.5 hrs x \$25/hr)
	Total Certificated Salaries	\$ 92,000	\$ -	\$ -	\$ -	\$ 681,230	\$ 773,230	

2000	Classified Salaries					`		\$	
2200	Site Tech					\$	-	\$	
	Total Classified Salaries	\$	\$	\$	\$	\$	-	\$	
3000	Employee Benefits	-	-	-	-			\$	
3101	STRS-Certificated (8.25%)	\$	\$	\$	\$	\$	56,201	\$	STRS
3202	PERS-Classified (10.200%)	7,590 \$	\$	\$	\$	\$	-	63,791 \$	
3321	Medicare-Certificated (1.45%)	\$	\$	\$	\$	\$	9,878	\$	Medicare
3322	Medicare-Classified	1,334 \$	\$	\$	\$	\$	_	11,212 \$	
3502	SUI-Certificated (.720%)	\$	\$	\$	\$	\$	47,822	\$	SUI
3502	SUI-Classified	6,624 \$	\$	\$	\$	\$	_	54,446 \$	
3302	Social Security-Classified (6.2%)	\$	\$	\$	\$	\$	_	\$	Social Security
3601	WCI-Certificated (2.96%)	\$	\$	\$	\$	\$	20,164	\$	Workers Compensation Insurance
3602	WCI-Classified (2.96%)	2,723 \$	\$	\$	\$	\$	-	22,888 \$	
3331	Certificated Hourly-PARS (3.750%)	\$ 3,450	\$ -	\$ -	- \$ -	\$	25,546	- \$ 28,996	
3332	Classified Hourly-PARS	\$	\$	\$	\$	\$	-	\$	
	(3.750%) Post retirement Health Benefit surcharge	-	-	-	-			\$ -	Post retirement benefit surcharge
3421	Dental					\$	11,248	\$	Delta Dental (\$1,406 per person) (8 staff)

							11,248	
3431	Vision					\$ 1,5	\$ 1,568	Vision (\$196 per person) (8 staff)
Object Code	Description	Title I	Title I ARRA	EIA	SLIBG	SIG	\$	Budget Narrative
3411	Health-certificated					\$ 34,	\$ 34,256	Health insurance \$1282 + Union negotiated \$3300 (8 staff)
3412	Health-classified						\$	Health insurance (1 party plan)
	Total Benefits	\$ 21,721	\$	\$	\$	\$ 206,68	\$ 228,405	
4000	Books and Supplies	21,721	_	_	-		\$	
4300	Computers and technology						\$	
4300	Curriculum Associates Assessments (Math & ELA)		\$	\$ -	\$ -	\$	- \$	Data/Assessment. Purchase Curriculum Associates benchmark assessments for every student. Each student K-5 will need 2 booklets (ELA and Math) at \$/each. ADA# K-5 students x \$/book x 2 books (ELA/Math) = \$
4300	Curriculum Associates Assessments (Science for 5th and 8th graders)						\$ -	Data/Assessment. Purchase Curriculum Associates benchmark assessments for every student. 5th grade students will need 1 additional book (Science). ADA# 5th graders x \$ = \$
4300	Curriculum Associates Assessments (California Language Develop Practice & Mastery)						\$ -	Curriculum Associates Assessment California English Language Development Practice & Mastery will be administered 2x per year (September, January and June) to measure progress and monitor

								instruction.
4300	Imagine Learning Intervention Software					\$ 50,000	\$ 50,000	Purchase Imagine Leanring curriculum and software to support ELL students.
	Purchase RSIP direct instruction program and training					\$ 10,000	\$ 10,000	Purchase RSIP direct instruction intervention program for grade 1st-3rd for student receiving resource services and other student below grade level
4300	Purchase Board Language curriculum and training					\$ 5,000	\$ 5,000	Purchase Board Language curriculum and training. Staff have already been implementing Board Math.
4300	Supplies and materials						\$ -	Instructional Practices. Supplies (papers, pencils, copier cartridge) for summer school program.
	Total Books and Supplies	\$	\$	\$	\$	\$ 65,000	\$ 65,000	
5000	Conferences, Contracts and Travel		-	-	-		\$ -	
5800	Contract with outside entity for an Eternal Entitiy	\$ -	\$ -	\$ -	\$	\$ 25,000	\$ 25,000	External Entity will work with staff/administration to support data analysis, targeted instruction and interventions. Total contract is \$33,000. \$1500/day x 2 day/mo x 11

Subtotal	\$ 113,721	\$ -	\$ -	\$ -	\$	952,914	\$ 1,066,635	
Total Facilities	\$ -	\$ -	\$ -	\$ -	\$	•	\$ -	
Facilities							\$	
Total Conferences, Contracts and Travel	Þ	-	\$ -	\$ -	\$	63,300	\$ 63,300	
Total Conferences	\$ -	\$ \$	\$ 	\$ 	φ.	<i>(2.200</i>)	\$ - ¢	
Conference							14,500	Conference September 13-14, 2010. (12 teachers/admin x \$1100 =\$13,200)
DuFour's Professional Learning Communities	\$				\$	14,300	\$ 14,300	Knowing Math Intervention program. (7 teachers x \$1500) Leadership team will attend PLC Conference July 21-23, 2010 and RTI
Houghton Mifflin Math Expressions Blended Usage and Knowing Mathematics Intervention Program Training					\$	10,500	\$ 10,500	Provide professional development grade level representatives and Math Coach to better implement the HM Math Expressions Blended Usage and
Provide training for 2-5th grade teachers on Accelerated Reader Program					\$	3,500	\$ 3,500	and Delivery of instruction. Provide professional development to 2nd-5th grade teachers to be able to implement the Accelerated Reader Program in their classroom.
BoardMath/BoardLanguage Coach	\$ -				\$	10,000	\$ 10,000	BoardMath/BoardLanguage Coach will provide coaching for principal and teachers relative to accuracy of Boards
								mo)\$25,000 is allowable under 5800 object code. Remaining in the 7000's.

Total Contracts over \$25,000 Contract with outside entity for an Eternal Entitiy	\$ 113,721	\$ -	\$ -	\$ -	\$	8,000	\$ - \$ - \$ 121,721	External Entity will work with staff/administration to support data analysis, targeted instruction and interventions. Total contract is \$33,000. \$1500/day x 2 day/mo x 11 mo)\$25,000 is allowable under 5800
indirect costs (5.73%)	\$ 6,516	\$	\$	\$ -	\$	54,601	\$ 61,117	object code. Remaining in the 7000's.
Total	\$ 233,958	\$	\$	\$ -	\$	1,015,515	\$ 1,249,474	
Budget or Grant Amount deficit	\$ 200,000	\$ 30,000	\$ 40,000	\$ 30,000	\$ (1,015,515)	\$ - \$ (715,515)	\$